

**HIGHER AND STATE AUDIT & ACCOUNTS SERVICES ASSOCIATION  
WEST BENGAL**

**P-3, Bharat Sabha Path ✪ Kolkata-700 012**

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No. FS/77/2016

Dated 29<sup>th</sup> April 2016

To  
The Member-Secretary,  
6<sup>th</sup> Pay Commission,  
Government of West Bengal,  
Bikash Bhavan, 4<sup>th</sup> floor,  
Salt Lake,  
Kolkata-700064

Sub: Submission of Memorandum

Sir,

Enclosed kindly find the Memorandum in 10 copies with a CD containing the soft copy of the Memorandum along with its Annexures and the Executive Summary prepared on behalf of the Higher and State Audit & Accounts Services Association in accordance with the terms of reference notified under No. 8071-F(P) dated 27th November, 2015 of the Finance Department, Government of West Bengal, for your kind consideration.

Yours faithfully,

 29/4/2016

(S. Gangulee)

General Secretary

Encl: Memorandum contained in  
10 hard copies and a soft copy (CD)

